

VETERANS ISSUES POLICY BACKGROUNDER

Honoring Those Who Have Served in our Nation

This backgrounder represents John Vincent's comprehensive policy agenda for veterans issues. It is a living document that will be updated as new information becomes available and as policies evolve. Feedback from veterans, service organizations, and constituents is welcomed and encouraged.

For John Vincent's proposals on funding of expanded Veterans Administration programs, please refer to the Fiscal Policy Backgrounder on the Vincent For Congress website.

Prepared by: The John Vincent for Congress Campaign

Update: Feb 19, 2026

TABLE OF CONTENTS

EXECUTIVE SUMMARY	7
The Challenge We Face.....	7
John Vincent's Vision: Military-Grade Accountability Meets 21st-Century Solutions..	8
Key Initiatives.....	8
Investment and Return.....	9
Why John Vincent.....	9
PART I: UNDERSTANDING THE CHALLENGE	10
CHAPTER 1: THE VA'S CHRONIC CHALLENGES - A 15-YEAR HISTORY	10
The Pattern of Failure.....	10
The 2014 Phoenix Scandal: When the System Broke.....	10
Timeline of Systemic Failures (2000-2024).....	11
Columbia, South Carolina: A Case Study.....	12
Root Causes: Why Problems Persist.....	13
Lessons for Reform.....	13
CHAPTER 2: 2025 CHANGES AND CURRENT STATE	14

The 2025 Workforce Transformation.....	14
What Actually Happened.....	14
More Layoffs (December 2025):.....	14
The Positive: Record Claims Processing.....	15
The Negative: Service Capacity Concerns.....	16
Impact on South Carolina's 7th District.....	16
The DOGE Factor.....	18
Current State: Cautious Optimism with Vigilant Oversight.....	18
John Vincent's Position.....	18
CHAPTER 3: QUANTIFIED VETERAN NEEDS.....	19
A. Veteran Homelessness.....	19
B. Veteran Suicide Crisis.....	20
C. Substance Abuse and Addiction.....	21
D. VA Benefits Delivery Challenges.....	21
PART II: JOHN VINCENT'S VISION.....	22
CHAPTER 4: RE-INVENTING THE VA THROUGH TECHNOLOGY.....	22
The Technology Imperative.....	22
The Rural Challenge: SC-07 as a Case Study.....	23
Six Technology Pillars.....	23
1. Telemedicine and Virtual Care Expansion.....	23
2. Artificial Intelligence and Automation.....	24
Automated Document Analysis:.....	24
Consistency Checking:.....	24
Predictive Analytics:.....	25
SC-07 Impact:.....	25
AI-Enhanced Diagnostics.....	25
Radiology AI:.....	25
Clinical Decision Support:.....	25
Predictive Health Analytics:.....	25
3. Virtual Reality for PTSD Treatment.....	26
The PTSD Challenge in SC-07:.....	26
VA's VR PTSD Program: The VA is already piloting virtual reality exposure therapy (VRET) with promising results:.....	26

- SC-07 Implementation:..... 26
- 4. Mobile Health Apps and Remote Monitoring..... 27
 - Comprehensive Health Management App..... 27
 - Remote Patient Monitoring..... 27
 - Mental Health Apps..... 28
- 5. Public-Private Partnerships..... 28
 - Community Care Network Enhancement..... 28
 - Technology-Enhanced Community Care..... 28
- 6. Centralized Operations and Efficiency..... 29
 - The Duplication Problem..... 29
 - Technology-Driven Centralization..... 29
- Implementation Roadmap for SC-07..... 30
- Investment and Return..... 31
- CHAPTER 5: COMPREHENSIVE POLICY SOLUTIONS..... 31
 - A. Combating Veteran Homelessness (8 Policies)..... 31
 - 1. Implement "Housing First" Approach Nationwide..... 31
 - 2. Expand HUD-VASH Vouchers and Rapid Rehousing..... 32
 - 3. Expand Adaptive Housing Grants for Disabled Veterans..... 32
 - 4. Create Veteran-Specific Transitional Housing..... 32
 - 5. Expand Homelessness Prevention Programs..... 32
 - 6. Address Rural Veteran Homelessness..... 32
 - 7. Integrate Substance Abuse Treatment with Housing..... 33
 - 8. Expand VA Home Loan Programs..... 33
 - SC-07 Specific Actions:..... 33
 - B. Suicide Prevention and Mental Health (12 Policies)..... 33
 - 1. Expand Evidence-Based PTSD Treatment..... 33
 - 2. Comprehensive Mental Health Staffing Review..... 33
 - 3. Expand Crisis Intervention Services..... 34
 - 4. Promote Secure Firearm Storage..... 34
 - 5. Expand Peer Support Programs..... 34
 - 6. Implement Universal Suicide Risk Screening..... 34
 - 7. Expand Telemental Health Services..... 35
 - 8. Create Veteran-Specific Inpatient Mental Health Units..... 35

9. Expand Family Support and Education.....	35
10. Integrate Mental Health into Primary Care.....	35
11. Expand Alternative and Complementary Therapies.....	35
12. Strengthen Transition Support.....	36
SC-07 Specific Actions:.....	36
C. Substance Abuse Treatment and Recovery (10 Policies).....	36
1. Expand Medication-Assisted Treatment (MAT).....	36
2. Integrate Substance Abuse and Mental Health Treatment.....	36
3. Expand Residential Treatment Capacity.....	37
4. Provide Peer Recovery Support.....	37
5. Expand Naloxone Distribution.....	37
6. Address Prescription Opioid Overuse.....	37
7. Expand Alternative Pain Management.....	37
8. Provide Family Support and Education.....	38
9. Expand Telehealth for Substance Abuse Treatment.....	38
10. Support Medical Cannabis Research.....	38
SC-07 Specific Actions:.....	38
D. Streamlining VA Benefits and Improving Healthcare Access (10 Policies).....	38
1. Accelerate AI-Assisted Claims Processing.....	39
2. Simplify Claims Application Process.....	39
3. Expand Veterans Service Officer (VSO) Support.....	39
4. Reform Appeals Process.....	39
5. Expand Community Care Network.....	39
6. Implement Same-Day Primary Care Access.....	40
7. Expand Specialty Care Access.....	40
8. Improve Rural Healthcare Access.....	40
9. Enhance Care Coordination.....	40
10. Expand Women Veterans Services.....	40
SC-07 Specific Actions:.....	41
E. Legal Protections and Support (5 Policies).....	41
1. Strengthen Employment Discrimination Protections.....	41
2. Expand Veterans Treatment Courts.....	41
3. Provide Legal Assistance for Benefits Claims.....	41

4. Address Veteran Incarceration.....	41
5. Protect Against Predatory Practices.....	42
SC-07 Specific Actions:.....	42
F. Recognition, Community Support, and Economic Opportunity (12 Policies)...	42
1. Expand Job Training and Placement.....	42
2. Enhance GI Bill Benefits.....	42
3. Support Veteran Entrepreneurship.....	43
4. Expand Tax Incentives for Hiring Veterans.....	43
5. Improve Credentialing and Licensing.....	43
6. Expand Caregiver Support.....	43
7. Enhance Community Integration Programs.....	43
8. Expand Volunteer Opportunities.....	44
9. Support Military Family Services.....	44
10. Expand Transportation Assistance.....	44
11. Create Veteran Identification Cards.....	44
12. Expand Burial Benefits and Cemetery Services.....	44
SC-07 Specific Actions:.....	45
CHAPTER 6: IMPLEMENTATION ROADMAP.....	45
Immediate Actions (First 100 Days).....	45
Priority 1: Accountability and Transparency.....	45
Short-Term Goals (First Year).....	46
Long-Term Vision (2-5 Years).....	47
PART III: SC-07 SPECIFIC IMPLEMENTATION.....	47
CHAPTER 7: VETERANS AND LOCAL IMPLEMENTATION.....	47
District Overview.....	47
Geographic Composition.....	48
Veteran Service Periods in SC-07.....	48
Socioeconomic Context.....	48
Healthcare Access Challenges.....	49
Implementation Priorities for SC-07.....	49
Technology Deployment:.....	49
Community Partnerships:.....	49
VSO Support:.....	49

Transportation:..... 49

Success Metrics for SC-07..... 50

CONCLUSION.....50

 A Commitment to Those Who Served..... 50

 John Vincent's Commitment..... 51

 The Path Forward..... 51

 A Call to Action..... 52

 The Bottom Line..... 52

SOURCES AND REFERENCES..... 52

 Government Sources..... 52

 Veteran Advocacy Organizations..... 53

 Research and Data Organizations..... 53

 News and Investigative Sources..... 53

 Academic and Medical Sources..... 53

EXECUTIVE SUMMARY

John Vincent brings unparalleled credibility to veterans issues as a retired Navy Command Master Chief with 20 years of distinguished military service. As a senior enlisted leader who spent much of his career in the high-pressure environment of submarine operations and later led a large, multi-branch command across seven bases and five military branches, John understands firsthand the challenges veterans face when transitioning to civilian life and accessing the benefits they have earned.

South Carolina's 7th District is full-time home to over **49,000 veterans**—representing 7.8% of the district's population and 14.2% of all South Carolina veterans. Additionally our district has an additional uncounted population of veterans who live here part-time. All these men and women who served our nation deserve better than a system that has repeatedly failed them through bureaucratic dysfunction, inadequate resources, and lack of accountability.

The Challenge We Face

The Department of Veterans Affairs has struggled with systemic problems for over 15 years:

- **2014 Phoenix Scandal:** 35 veterans died waiting for care while staff falsified records
- **Chronic Understaffing:** Patient demand increased 18% while funding grew only 16%
- **Accountability Failures:** Senior executives received bonuses despite preventable deaths
- **2025 Workforce Crisis:** VA laid off 65,000 employees by the end of December, leaving doubt in the quality of services they provide.

Current Critical Needs:

- **32,882** veterans experiencing **homelessness** nationwide (2024)
- **17.6 veteran suicides per day** on average (2022)
- **900,000** veterans struggling with **alcohol abuse**
- **11%** of veterans have **substance use disorders**
- **29.4%** of SC veterans have a **disability**

John Vincent's Vision: Military-Grade Accountability Meets 21st-Century Solutions

John Vincent's approach combines the accountability standards he enforced as Command Master Chief with innovative technology solutions that can transform veteran care:

Three Core Principles:

- **Accountability First:** No more excuses, no more bonuses for failure. Clear metrics, swift consequences, transparent reporting—just like the military.
- **Technology as Force Multiplier:** Telemedicine for rural veterans, AI for faster claims processing, VR for PTSD treatment, mobile health apps for 24/7 support.
- **Veteran-Centric Design:** Success measured by veteran outcomes, not bureaucratic convenience. If it doesn't help veterans, we don't do it.

Key Initiatives

For SC-07's Rural Veterans:

- Telemedicine bringing specialists to veterans' homes
- Mobile health units rotating through rural counties
- Remote patient monitoring for chronic conditions
- Community partnerships with local healthcare providers

For All Veterans:

- AI-assisted claims processing (30-50% faster)
- Virtual reality PTSD treatment (proven effective)
- Mobile health apps for appointment scheduling and mental health support
- Unified call center (one number for all VA services)

Accountability Framework:

- Real-time public dashboards showing wait times and performance
- Monthly reports to Congress on all metrics
- Swift consequences for failures (no more bonuses for poor performance)
- Veteran advisory boards with real authority
- Independent audits and transparent reporting

Investment and Return

5-Year Technology Investment for SC-07: \$43.7 million 5-Year Cost Savings: \$50 million Net Benefit: \$6.3 million positive return

Intangible Benefits: Improved health outcomes, higher satisfaction, reduced caregiver burden, earlier disease detection, better quality of life.

Why John Vincent

In the military, mission failure is not an option. Leaders are held accountable. Systems are designed for success. Deception is a career-ending offense. John Vincent will bring these same standards to the VA.

As a Command Master Chief, John managed large teams under resource constraints, maintained operational readiness, and ensured mission success. He knows how to do more with less—but he also knows when to demand more resources to meet the mission.

John's Commitment: Every SC-07 veteran will have access to timely, quality care. Every claim will be processed fairly and quickly. Every promise made to our veterans will be kept. No excuses. No exceptions.

This backgrounder outlines the comprehensive policy agenda John Vincent will champion in Congress—an agenda built on accountability, innovation, and an unwavering commitment to those who served.

PART I: UNDERSTANDING THE CHALLENGE

CHAPTER 1: THE VA'S CHRONIC CHALLENGES - A 15-YEAR HISTORY

The Pattern of Failure

The Department of Veterans Affairs' problems didn't start in 2025, 2014, or even 2000. For over 15 years, the VA has struggled with systemic failures that have cost veterans their health, their benefits, and in some cases, their lives. Understanding this history is essential because it reveals that the VA's problems are not primarily about funding—they're about leadership, accountability, and culture.

The 2014 Phoenix Scandal: When the System Broke

In April 2014, CNN reported that at least 40 United States Armed Forces veterans died while waiting for care at the Phoenix, Arizona Veterans Health Administration facilities. This revelation sparked a national scandal that exposed systemic failures across the entire VA system.

What Happened:

- VA staff maintained **secret waiting lists** to hide actual wait times from oversight
- Official records showed **24-day average waits**; reality was **115 days**
- **1,700 veterans** were never placed on official wait lists—"at risk of being lost or forgotten"
- **35 veterans died** while waiting for care in Phoenix (confirmed by VA investigations)
- Similar practices found at **42 VA medical centers** nationwide
- VA Secretary Eric Shinseki **resigned** May 30, 2014

The Victim: Thomas Breen 71-year-old Navy veteran Thomas Breen was rushed to Phoenix VA on September 28, 2013, with blood in his urine and a history of cancer. He was sent home with

instructions to be seen within "one week." His family was told there was a seven-month waiting list. Thomas Breen died November 30, 2013, from bladder cancer. The VA called December 6 to schedule his appointment—after he was dead.

The Root Cause: Unrealistic Goals Without Accountability

The scandal's root cause wasn't simply bad actors—it was systemic leadership failure. In 2011, the VA set an unrealistic goal of scheduling all appointments within 14 days, despite inadequate staffing, surging patient demand, and no provisions for measuring actual performance. When middle managers faced impossible targets tied to their bonuses and careers, some chose to falsify data rather than report the truth.

This is the opposite of military accountability. In the military, when a mission is impossible with available resources, leaders report up the chain of command and request additional support. They don't falsify readiness reports.

Timeline of Systemic Failures (2000-2024)

2000-2008: Early Warnings Ignored

- **2000:** GAO reported inaccurate VA wait time data
- **2002:** 300,000+ veterans waiting 6+ months for appointments
- **2005-2008:** VA Inspector General issued three reports finding unreliable wait time data
- **2008:** VA memo identified "gaming strategies" to manipulate data—listed 24 tactics being used
- **2008:** VA officials warned Obama-Biden transition team not to trust reported wait times

2009-2013: Surging Demand, Inadequate Response

- Outpatient visits increased **46%** (63M to 92M)
- Inpatients increased **11%** (811K to 902K)
- Iraq/Afghanistan veterans seeking care increased **200%**
- Funding increased only **16%** while patient load increased **18%**—a structural deficit

2010-2014: Culture of Deception

- **2013 Fort Collins:** Schedulers instructed to manipulate dates. Email: "Yes, it is gaming the system a bit, but you have to know the rules of the game you are playing."
- **2013 Columbia, SC:** Thousands delayed for colon cancer screenings; 50+ had delayed diagnoses, some died
- **2014:** VA paid \$200 million for nearly 1,000 wrongful deaths
- **2014:** Every one of 470 senior executives rated "fully successful" for 4 years—despite systemic failures

- **2014:** \$2.4 million in performance bonuses paid to executives

2014-2024: Reforms and Persistent Problems

- **2014:** Veterans' Access to Care Act passed (\$16 billion funding)
- **2015:** Only 3 people actually fired despite promises of accountability
- **2016:** RAND study found VA care quality generally good, but pockets of serious problems remained
- **Ongoing:** Whistleblower retaliation, cultural resistance to transparency, accountability gaps

Columbia, South Carolina: A Case Study

South Carolina's capital provides a stark example of how VA failures impact real communities—including SC-07 veterans who rely on Columbia VA Medical Center for specialized care.

2008 Document Shredding Scandal:

- Critical disability claims documents were shredded
- Columbia had the highest case count: **one-fifth of all cases nationally**
- Destroyed veterans' evidence needed for benefits claims

2009-2013 Claims Processing Collapse:

- Backlog more than doubled: from **33% to 71%**
- Among worst performance in the nation

2013 Healthcare Delays:

- Thousands had colon cancer screening appointments delayed
- **Over 50 patients** received delayed cancer diagnoses
- Some died from cancers that could have been caught earlier

Impact on SC-07: Many of the 48,959 veterans in South Carolina's 7th District rely on Columbia VA Medical Center for specialized care not available at local clinics. When Columbia fails, SC-07 veterans suffer.

Root Causes: Why Problems Persist

- 1. Unrealistic Performance Metrics** Setting goals without regard to available resources creates pressure to falsify data rather than report reality.
- 2. Lack of True Accountability** Despite scandals, very few VA officials faced real consequences. Performance bonuses continued even during crises.
- 3. Cultural Resistance to Transparency** Whistleblowers faced retaliation. Problems were minimized as "harmless errors." Covering up problems was safer than reporting them.
- 4. Structural Resource Imbalances** Patient demand increased faster than funding. Geographic imbalances left some facilities with empty beds while others had massive waiting lists.
- 5. Inadequate Technology** Outdated scheduling systems, paper-based processes, and lack of integration created inefficiencies and opportunities for manipulation.
- 6. Middle Management Dysfunction** Caught between impossible demands from above and inadequate resources below, middle managers became the weak link.

Lessons for Reform

John Vincent's military experience provides a framework for understanding what went wrong:

Military Principle #1: Mission-Focused Leadership

- Military leaders are accountable for mission success with available resources
- If resources are inadequate, leaders request support—they don't falsify reports
- **VA Failed:** Leaders demanded impossible metrics and punished honesty

Military Principle #2: Transparent Reporting

- Military units maintain accurate readiness reports
- Problems are reported immediately up the chain
- Deception is a career-ending offense
- **VA Failed:** Deception was incentivized; whistleblowers were punished

Military Principle #3: Accountability at All Levels

- Military leaders are relieved of command for failures under their watch
- Consequences are swift and certain
- **VA Failed:** Senior executives received bonuses despite preventable deaths

Military Principle #4: Adapt to Reality

- When mission parameters change, military units adapt and request resources
- Impossible goals are challenged, not accepted
- **VA Failed:** Unrealistic goals maintained despite obvious impossibility

CHAPTER 2: 2025 CHANGES AND CURRENT STATE

The 2025 Workforce Transformation

In 2025, the Department of Veterans Affairs underwent significant workforce changes with profound implications for veterans' access to care and benefits. Understanding these changes—both positive and negative—is essential for charting the path forward.

What Actually Happened

Initial Plans (March 2025):

- VA planned to cut **83,000 employees** (17% of workforce)
- Department-wide reduction-in-force (RIF)
- Part of broader federal workforce reduction under DOGE (Department of Government Efficiency)

Revised Reality (July 2025):

- Actual reduction: **30,000 employees** by end of FY2025
- Methods: Attrition, early retirement, deferred resignations, hiring freeze
- Large-scale involuntary RIF avoided after veteran organization backlash

More Layoffs (December 2025):

- Actual reduction: 35,000 more positions eliminated; total of 65,000 jobs gone in 2025
- Targeted Positions: The cuts are largely for unfilled positions, including doctors, nurses, and support staff. There has been a hiring freeze since May, with morale problems resulting in increased vacancies.
- Concerns: Advocacy groups point to degraded services.

Workforce Timeline:

- January 2025: 484,000 employees
- June 2025: 467,000 employees (17,000 reduction)
- September 2025 (projected): 454,000 employees (30,000 total reduction)
- January 2026: 418,000 employees

Safeguards Announced:

- Mission-critical positions exempt
- 350,000 positions protected from hiring freeze
- No involuntary layoffs for front-line healthcare workers

The Positive: Record Claims Processing

Amid workforce reductions, the VA achieved significant improvements, mostly due to a long term systems update project started in the Biden administration.:

Performance Metrics:

- **Backlog reduced 37%** since January 2025 (after 24% increase under previous administration)
- **1 million claims processed** by February 2025 (record time)
- **2 million claims processed** by June 2025 (record time)
- **Processing 17.8% faster** than previous year
- **July 2025:** First time completing 300,000+ claims in single month

Other Improvements:

- Survivor benefits reforms implemented
- Electronic health records deployment accelerated
- CHAMPVA backlog eliminated (900,000+ beneficiaries)
- \$272 million in medical bills relieved

For SC-07 Veterans: These improvements mean faster access to disability benefits, healthcare eligibility, and survivor benefits—critical for the district's 48,959 veterans and their families.

The Negative: Service Capacity Concerns

Workforce Morale Crisis:

- Morale "plummeted" according to multiple reports
- "Toxic work environment" created by uncertainty
- Loss of institutional knowledge and expertise
- Many experienced employees left voluntarily

Veterans' Organizations Sound Alarm:

- **June 2025:** Thousands of veterans rallied in Washington against cuts
- VFW, American Legion, DAV expressed serious concerns
- Worries about healthcare access, especially in rural areas
- Questions about sustainability of improvements

Specific Concerns:

- Veterans Crisis Line responders temporarily laid off (later rehired)
- Cancer research programs disrupted
- Homeless services social workers laid off (later brought back)
- 35,000 unfilled positions eliminated—no capacity for future growth

Political Response:

- **Sen. Blumenthal (D-CT):** "Bleeding employees at unsustainable rate"
- **Sen. Moran (R-KS):** Appreciated focus on veterans at center of changes
- Bipartisan concern about long-term impacts

Impact on South Carolina's 7th District

SC-07 Veteran Population:

- **48,959 veterans** (7.8% of district population)
- **14.2%** of all South Carolina veterans
- Higher concentration than national average (7.8% vs. 6.1%)

Service Era Breakdown:

- Vietnam Era: 21,149 (aging, increasing healthcare needs)
- Gulf War (1990s): 8,242
- Gulf War (2001+): 7,229 (complex injuries, PTSD, TBI)

Geographic Challenges:

- 8 counties: Chesterfield, Darlington, Dillon, Florence, Georgetown, Horry, Marion, Marlboro
- Rural counties face provider shortages
- Many veterans live 40+ miles from VA facilities

Positive Impacts for SC-07:

- Faster disability claims processing
- Reduced wait times for benefits
- Quicker access to healthcare eligibility
- Improved appeals processing

Estimated Impact: Approximately 6,950 SC-07 veterans could benefit from faster claims processing annually.

Negative Risks for SC-07:

Florence VA Clinic:

- Primary care facility for many SC-07 veterans
- Workforce reductions could increase wait times
- Serves large geographic area

Myrtle Beach VA Clinic:

- Serves Horry and Georgetown County veterans
- Capacity concerns with reduced staffing

Columbia VA Medical Center:

- Primary referral center for specialized care
- SC-07 veterans travel 60-100+ miles for specialty appointments
- History of problems (2013 colon cancer delays)

Rural County Impact:

- Dillon, Marion, Marlboro, Chesterfield already underserved
- Reduced staff means fewer mobile clinic visits
- Longer wait times for telehealth
- Decreased outreach to isolated veterans

The DOGE Factor

The workforce reductions occurred under influence of billionaire Elon Musk's "U.S. DOGE Service":

- Aggressive push to slash federal workforce
- "Fork in the road" buyouts to induce resignations
- Rapid, sometimes chaotic implementation
- Some workers fired then rehired when agencies couldn't function

Musk's Departure: After public falling out with Trump over tax policy, Musk left Washington (March-June 2025). DOGE's influence declined. VA's reversal from 83,000 to 30,000 cuts coincided with DOGE's decline.

This is not how the military operates. You assess mission requirements, determine necessary personnel, maintain capability. You don't fire first and figure out consequences later.

Current State: Cautious Optimism with Vigilant Oversight

The Bottom Line:

- **Positive:** Record claims processing, backlog reduction, administrative streamlining
- **Concerns:** Workforce morale, service capacity, sustainability, rural impact

For SC-07 Veterans: The next 12-24 months will be critical. If the VA can maintain service levels with improved efficiency, veterans will benefit. If wait times increase and access deteriorates, we risk repeating 2014 failures.

John Vincent's Position

As your Congressman, John Vincent will:

1. Demand Transparent Monitoring

- Real-time public dashboards showing wait times, staffing, performance
- Monthly reports to Congress on workforce impacts
- Quarterly reviews of SC-07 veteran access metrics

2. Protect SC-07 Veterans

- Ensure Florence and Myrtle Beach clinics maintain adequate staffing
- Guarantee mobile clinic services to rural counties
- Maintain telehealth capacity for mental health

3. Require Contingency Planning

- VA must have plans to rapidly restore capacity if metrics decline
- Pre-approved hiring authority for mission-critical positions
- Clear triggers for action if wait times increase

4. Measure Success by Veteran Outcomes

- Are veterans getting care when they need it?
- Are claims decisions accurate and fair?
- Are veterans satisfied with their experience?
- Are health outcomes improving?

Efficiency is important, but mission success—taking care of our veterans—is non-negotiable.

CHAPTER 3: QUANTIFIED VETERAN NEEDS

Note: These statistics reflect ongoing challenges that require sustained attention regardless of administration.

A. Veteran Homelessness

While progress has been made, veteran homelessness remains a critical challenge.

Current State (2024):

- **32,882 veterans** experiencing homelessness nationwide
- **7.5% decrease** from 2023 (35,574)
- Veterans represent **6.8%** of all homeless adults
- **67% unsheltered** (living on streets, in cars, abandoned buildings)

Root Causes:

- Lack of affordable housing
- Unemployment and underemployment
- Mental health issues (especially PTSD)
- Substance abuse disorders (75% of homeless veterans)
- Lack of family/social support networks

South Carolina Context:

- Estimated **500-700 homeless veterans** statewide
- Rural homelessness often hidden and harder to count
- SC-07's rural counties lack adequate homeless services

B. Veteran Suicide Crisis

Veteran suicide remains at crisis levels despite increased attention and resources.

Current Statistics (2022 data - most recent):

- **6,407 veteran suicide deaths** in 2022
- **17.6 veteran suicides per day** on average
- Veteran suicide rate **57.3% higher** than non-veteran adults
- **71.2% of veteran suicides** involved firearms

Age and Gender Patterns:

- Highest rates among veterans aged 18-34 and 55-74
- Male veterans: 32.6 per 100,000
- Female veterans: 14.8 per 100,000
- Female veteran suicide rate increasing faster than male rate

Risk Factors:

- PTSD (affects 25% of veterans at some point)
- Depression and anxiety disorders
- Traumatic brain injury (TBI)
- Chronic pain
- Substance abuse
- Social isolation
- Access to lethal means (firearms)
- Transition difficulties

SC-07 Impact:

- Estimated **12,000+ SC-07 veterans** affected by PTSD
- Rural isolation exacerbates mental health challenges
- Limited mental health provider availability in rural counties
- Stigma prevents many from seeking treatment

C. Substance Abuse and Addiction

Substance abuse disorders affect veterans at higher rates than the general population.

Current Statistics:

- **11% of veterans** visiting VA for first time have substance use disorder
- **Nearly 900,000 veterans** struggle with alcohol abuse
- **80% of veterans with SUDs** abuse alcohol
- **1 in 10 veterans** returning from Iraq/Afghanistan have substance abuse problems

Opioid Crisis Impact:

- Veterans **twice as likely** to die from accidental opioid overdose
- Chronic pain affects **50% of veterans** seeking VA care
- Opioid prescriptions to veterans decreased but overdose deaths increased

Comorbidity:

- **75% of homeless veterans** have substance use disorders
- Strong correlation between PTSD and substance abuse
- Substance abuse increases suicide risk

Treatment Gaps:

- Long wait times for substance abuse treatment
- Limited availability of medication-assisted treatment (MAT)
- Insufficient integration of mental health and substance abuse services
- Rural areas lack specialized treatment facilities

D. VA Benefits Delivery Challenges

Despite 2025 improvements, systemic challenges remain.

Claims Processing:

- **2.5+ million claims** processed in FY2024/2025 (record)
- Average processing time still **several months**
- Complex claims take much longer
- Appeals process remains lengthy

Healthcare Access:

- Wait times vary significantly by location and specialty
- Rural veterans face longer travel distances
- Mental health appointments often have longest waits
- Specialist care requires referrals and coordination

SC-07 Specific Challenges:

- Florence and Myrtle Beach clinics offer limited specialty services
 - Specialty care requires travel to Columbia (60-100+ miles)
 - Rural counties lack adequate Community Care providers
 - Transportation barriers for elderly and disabled veterans
-

PART II: JOHN VINCENT'S VISION

CHAPTER 4: RE-INVENTING THE VA THROUGH TECHNOLOGY

The Technology Imperative

The VA faces a fundamental challenge: how to deliver world-class healthcare and benefits to a growing, aging veteran population with limited resources and geographic constraints. The answer lies in leveraging technology to transform how the VA operates.

John Vincent believes the VA must embrace the same technological innovation that transformed modern warfare. Just as precision-guided munitions revolutionized military operations, artificial intelligence, telemedicine, and mobile health technologies can revolutionize veteran care.

The goal isn't to replace human providers—it's to extend their reach, improve their efficiency, and ensure every veteran has access to quality care regardless of zip code.

The Rural Challenge: SC-07 as a Case Study

SC-07 Geographic Reality:

- **Dillon County:** 31,000 population, 40+ miles to nearest VA facility
- **Marion County:** 31,000 population, limited local healthcare providers
- **Marlboro County:** 26,000 population, high poverty rate (24.4%)
- **Chesterfield County:** 43,000 population, aging population

The Gap: Veterans in rural SC-07 counties face 1-2 hour drives for specialty appointments, limited local provider options, transportation barriers, and difficulty accessing mental health services.

Technology Can Bridge This Gap: Telemedicine, mobile health units, remote monitoring, and AI-assisted care can bring world-class services to veterans' homes.

Six Technology Pillars

1. Telemedicine and Virtual Care Expansion

Current VA Capabilities: The VA already operates one of the nation's largest telemedicine programs with millions of appointments annually and high patient satisfaction.

SC-07 Expansion Plan:

Primary Care Telemedicine:

- Virtual primary care clinics for rural counties
- Same-day urgent care via video within 4 hours
- Routine appointments within 48 hours
- Electronic prescriptions to local pharmacies

Services Delivered Virtually:

- Annual wellness exams
- Chronic disease management (diabetes, hypertension, COPD)
- Medication reviews and adjustments
- Lab result discussions
- Minor illness consultations

SC-07 Impact: Veterans in Dillon, Marion, Marlboro, and Chesterfield can see providers without 2-hour round trips.

Specialty Care Telemedicine:

- Cardiology, endocrinology, pulmonology, rheumatology
- Hybrid model: Initial in-person visit, follow-ups via video
- Local labs and imaging sent electronically to specialists
- Real-time consultations between primary care and specialists

SC-07 Impact: Specialty care without 100+ mile trips to Columbia.

Mental Health Telemedicine:

- TeleMental Health for PTSD, depression, anxiety
- 24/7 crisis intervention via video
- Virtual support groups
- Family counseling including remote family members

SC-07 Impact: Mental health care without stigma of visiting local clinic, immediate access during crises.

Mobile Health Units:

- Equipped vehicles with exam rooms, diagnostic equipment, telehealth
- Monthly visits to Dillon, Marion, Marlboro, Chesterfield
- Services: Primary care, screenings, lab draws, specialist connections, benefits counseling

SC-07 Impact: Veterans in most isolated areas get regular comprehensive services.

2. Artificial Intelligence and Automation

AI-Assisted Claims Processing

Automated Document Analysis:

- Natural language processing reads medical and service records
- Extracts relevant information, identifies key evidence
- Flags missing documentation
- **Impact:** Reduce processing time from weeks to days

Consistency Checking:

- AI compares new claims to similar approved/denied claims
- Identifies inconsistencies in decision-making
- Suggests appropriate rating levels
- **Impact:** More consistent decisions across processors

Predictive Analytics:

- Machine learning predicts which claims need additional development
- Proactively requests missing evidence
- Schedules necessary exams
- **Impact:** Fewer delays due to incomplete applications

SC-07 Impact:

- Faster disability claims for 48,959 SC-07 veterans
- More consistent decisions
- Reduced need for appeals
- Estimated 30-50% reduction in processing time

AI-Enhanced Diagnostics

Radiology AI:

- Analyzes X-rays, CT scans, MRIs for abnormalities
- Flags potential issues for radiologist review
- Prioritizes urgent cases
- **SC-07 Impact:** Faster imaging results, critical findings identified immediately

Clinical Decision Support:

- Reviews patient history, symptoms, test results
- Suggests possible diagnoses
- Recommends additional tests
- Flags drug interactions
- **SC-07 Impact:** Primary care providers in rural areas have specialist-level decision support

Predictive Health Analytics:

- Identifies veterans at high risk for specific conditions
- Proactive outreach for preventive care
- Early intervention before problems escalate
- **SC-07 Impact:** Identify SC-07 veterans at risk for heart disease, diabetes complications, suicide—intervene early

3. Virtual Reality for PTSD Treatment

The PTSD Challenge in SC-07:

- Estimated **12,000+ SC-07 veterans** affected by PTSD
- Higher rates among Iraq/Afghanistan veterans (7,229 in SC-07)
- Rural isolation exacerbates symptoms
- Stigma prevents many from seeking treatment

VA's VR PTSD Program: The VA is already piloting virtual reality exposure therapy (VRET) with promising results:

- Veteran wears VR headset in safe, controlled environment
- Therapist guides veteran through virtual scenarios related to trauma
- Gradual exposure helps process traumatic memories
- Proven effective for combat-related PTSD

SC-07 Implementation:

Phase 1: Facility-Based VR (Immediate)

- Install VR systems at Florence and Myrtle Beach clinics
- Train mental health providers in VRET
- 8-12 session treatment protocol
- Integration with other PTSD treatments

Phase 2: Mobile VR Units (6-12 months)

- Portable VR equipment for mobile health units
- Bring VR therapy to Dillon, Marion, Marlboro, Chesterfield
- Therapist guides session remotely via video

Phase 3: At-Home VR (12-24 months)

- VA-provided VR headsets for home use
- Remote therapy via telehealth while veteran uses VR
- Maximum access and convenience
- Reduced stigma (no clinic visits)

SC-07 Impact: Cutting-edge PTSD treatment accessible to all SC-07 veterans who could benefit.

4. Mobile Health Apps and Remote Monitoring

Comprehensive Health Management App

Features:

- Schedule, view, cancel appointments
- Secure messaging with providers
- Prescription refills and tracking
- View test results and medical records
- Launch video appointments
- Log symptoms and vital signs
- Access health education

SC-07 Impact: Veterans manage health from smartphones, reducing phone calls and in-person visits.

Remote Patient Monitoring

Chronic Disease Monitoring:

- **Diabetes:** Bluetooth glucometers send blood sugar readings
- **Hypertension:** Blood pressure cuffs transmit automatically
- **Heart Failure:** Weight scales and pulse oximeters detect early warnings
- **COPD:** Spirometers track lung function

How It Works:

- Veteran receives connected device from VA
- Device automatically transmits readings
- AI monitors data for concerning trends
- Provider alerted to abnormal readings
- Proactive intervention prevents hospitalizations

SC-07 Impact:

- 10,000+ SC-07 veterans could benefit
- 20-30% reduction in hospitalizations
- Improved disease control
- Particularly valuable for rural veterans with transportation barriers

Mental Health Apps

- PTSD Coach: Daily symptom tracking, coping skills
- Suicide Prevention: Risk assessment, safety planning, crisis line access
- Substance Abuse: Sobriety tracking, trigger identification
- Depression/Anxiety: Mood tracking, CBT exercises

SC-07 Impact: 24/7 mental health support in veterans' pockets, reduced stigma, early intervention.

5. Public-Private Partnerships

Community Care Network Enhancement

Veterans can see private providers if:

- Wait time at VA exceeds 30 days
- Veteran lives more than 40 miles from VA facility
- VA doesn't offer needed service

Many SC-07 veterans meet these criteria, especially in rural counties.

Technology-Enhanced Community Care

Unified Electronic Health Records:

- VA shares medical records with community providers electronically
- Community providers send visit notes back to VA
- Veterans have single, complete health record
- Eliminates duplicate tests

SC-07 Impact: Veterans seeing local providers have coordinated care with VA.

Telehealth Partnerships:

- Veteran sees local provider in person
- VA specialist joins via video for consultation
- Collaborative treatment planning

SC-07 Impact: Local providers have VA specialist support, veterans get expert care locally.

Strategic Partnerships for SC-07:

- **McLeod Health:** Major provider in Florence, Dillon, Darlington
- **Tidelands Health:** Serves Georgetown, Horry County
- **MUSC Health:** Academic medical center for complex cases
- **Rural Health Clinics:** FQHCs and community health centers

6. Centralized Operations and Efficiency

The Duplication Problem

- 274 separate call centers not connected
- VHA, VBA, NCA run duplicative administrative functions
- 50 VAMCs still process own payroll
- Decentralized procurement, IT, budgeting

Technology-Driven Centralization

Unified Call Center:

- Single national call center with regional routing
- AI-powered phone system routes calls appropriately
- Integrated database shows complete veteran information
- 24/7 availability for all services
- **Impact:** One phone number, no more transfers, faster resolution

Centralized Payroll and HR:

- All VA employees on single payroll system
- Automated processes reduce manual work
- Faster hiring, better workforce analytics
- **Impact:** Florence and Myrtle Beach clinics focus on patient care, not paperwork

Centralized Procurement:

- National contracts for common supplies
- Bulk purchasing reduces costs
- Automated inventory management
- **Impact:** Local clinics have supplies when needed, at lower cost

Centralized IT Infrastructure:

- Cloud-based systems accessible anywhere
- Standardized software and hardware
- 24/7 technical support
- **Impact:** Reliable technology for telemedicine, electronic records, services

Implementation Roadmap for SC-07

Phase 1: Immediate Actions (0-6 Months)

- Expand telehealth at Florence and Myrtle Beach clinics
- Launch virtual primary care for rural counties
- Deploy mobile health units
- Distribute 1,000 tablets to veterans without smartphones
- Implement AI-assisted claims processing

Metrics: 500+ telehealth appointments/month, 5,000+ mobile app users, 25% reduction in claims processing time

Phase 2: Expansion (6-18 Months)

- Install VR systems for PTSD treatment
- Deploy remote monitoring devices (2,000 veterans)
- Launch specialty telemedicine
- Implement AI diagnostics
- Expand community partnerships

Metrics: 100+ veterans in VR treatment, 2,000+ remote monitoring, 1,000+ specialty telehealth appointments/month

Phase 3: Full Implementation (18-36 Months)

- Distribute home VR kits
- Expand remote monitoring (5,000 veterans)
- Full AI-assisted claims processing
- Unified call center operational
- Cloud-based IT infrastructure complete

Metrics: 500+ at-home VR users, 5,000+ remote monitoring, 90% AI claims processing, 50% telehealth appointments, 85%+ veteran satisfaction

Investment and Return

5-Year Technology Investment for SC-07: \$43.7 million

- Telemedicine infrastructure: \$5.25M
- Mobile health apps and devices: \$4.5M
- VR PTSD treatment: \$3.25M
- AI and automation: \$8M
- Remote patient monitoring: \$8.7M
- Community partnerships: \$2.5M
- Centralized operations: \$11.5M

5-Year Cost Savings: \$50 million

- Reduced hospitalizations: \$25M
- Fewer emergency room visits: \$10M
- Reduced travel costs: \$5M
- Administrative efficiency: \$10M

Net ROI: \$6.3 million positive return

Intangible Benefits: Improved health outcomes, higher satisfaction, reduced caregiver burden, earlier disease detection, better quality of life.

CHAPTER 5: COMPREHENSIVE POLICY SOLUTIONS

John Vincent's policy agenda addresses the full spectrum of veteran needs through evidence-based solutions supported by leading veteran advocacy organizations. These policies integrate the technology solutions outlined in Chapter 4 with traditional service delivery improvements.

A. Combating Veteran Homelessness (8 Policies)

The Challenge: 32,882 veterans experiencing homelessness nationwide; 67% unsheltered; 75% have substance use disorders.

1. Implement "Housing First" Approach Nationwide

- **Solution:** Prioritize getting veterans into stable housing before addressing other issues; provide wraparound services after housing secured
 - **Accountability:** Track housing placement rates, 30-day and 6-month retention rates
 - **Timeline:** Immediate implementation
-

- **Supporting Organizations:** U.S. Interagency Council on Homelessness, National Alliance to End Homelessness

2. Expand HUD-VASH Vouchers and Rapid Rehousing

- **Solution:** Increase funding for Housing and Urban Development-VA Supportive Housing vouchers; expand rapid rehousing programs
- **Accountability:** Monthly reporting on voucher utilization, placement times
- **Timeline:** Immediate funding increase
- **Supporting Organizations:** National Coalition for Homeless Veterans, VFW

3. Expand Adaptive Housing Grants for Disabled Veterans

- **Solution:** Increase funding for Specially Adapted Housing (SAH) and Special Housing Adaptation (SHA) grants; streamline application process
- **Accountability:** Track application processing times, grant approval rates
- **Timeline:** Immediate process improvements, funding increase in FY2026
- **Supporting Organizations:** DAV, Paralyzed Veterans of America

4. Create Veteran-Specific Transitional Housing

- **Solution:** Establish transitional housing with on-site case management, mental health services, substance abuse treatment; partner with VSOs for peer support
- **Accountability:** Track program completion rates, long-term housing stability
- **Timeline:** Pilot programs within 12 months
- **Supporting Organizations:** Volunteers of America, Salvation Army

5. Expand Homelessness Prevention Programs

- **Solution:** Increase funding for Supportive Services for Veteran Families (SSVF); provide emergency financial assistance; offer financial counseling
- **Accountability:** Track prevention success rates, cost per veteran served
- **Timeline:** Immediate funding increase
- **Supporting Organizations:** VFW, American Legion

6. Address Rural Veteran Homelessness

- **Solution:** Develop rural-specific strategies; increase mobile outreach teams; partner with rural healthcare providers
- **Technology Integration:** Use mobile health units with housing counselors
- **Accountability:** Track rural veteran outreach contacts, housing placements
- **Timeline:** Mobile units deployed within 6 months
- **Supporting Organizations:** National Rural Health Association, VFW

7. Integrate Substance Abuse Treatment with Housing

- **Solution:** Provide immediate access to substance abuse treatment upon housing placement; offer medication-assisted treatment (MAT); include peer support specialists
- **Accountability:** Track treatment engagement rates, sobriety outcomes
- **Timeline:** Immediate integration
- **Supporting Organizations:** SAMHSA, National Coalition for Homeless Veterans

8. Expand VA Home Loan Programs

- **Solution:** Streamline VA home loan application process; expand eligibility; increase outreach to underserved communities
- **Accountability:** Track application processing times, approval rates, default rates
- **Timeline:** Process improvements within 6 months
- **Supporting Organizations:** VFW, American Legion, DAV

SC-07 Specific Actions:

- Partner with local homeless service providers in Florence and Horry County
- Deploy mobile outreach teams to rural counties
- Establish transitional housing facility in Florence area
- Coordinate with local housing authorities for HUD-VASH vouchers

B. Suicide Prevention and Mental Health (12 Policies)

The Challenge: 17.6 veteran suicides per day; 25% of veterans experience PTSD; rural areas lack mental health providers.

1. Expand Evidence-Based PTSD Treatment

- **Solution:** Increase availability of Cognitive Processing Therapy (CPT) and Prolonged Exposure (PE); ensure all VA facilities have adequate mental health staffing
- **Technology Integration:** Telemedicine for therapy sessions; VR exposure therapy
- **Accountability:** Track therapy wait times, completion rates, symptom improvement
- **Timeline:** Immediate staffing increases; VR deployment within 12 months
- **Supporting Organizations:** IAVA, VFW, American Legion, DAV

2. Comprehensive Mental Health Staffing Review

- **Solution:** Conduct review of staffing levels at all VA facilities; identify critical shortages; develop recruitment and retention strategies; increase competitive pay; expand loan repayment programs

- **Accountability:** Quarterly staffing reports, vacancy rates, time-to-hire metrics
- **Timeline:** Review complete within 6 months; recruitment initiatives immediate
- **Supporting Organizations:** American Psychological Association, National Association of Social Workers

3. Expand Crisis Intervention Services

- **Solution:** Increase funding and staffing for Veterans Crisis Line (988 then press 1); ensure 24/7 access; expand mobile crisis teams; implement Crisis Intervention Training for law enforcement
- **Technology Integration:** Video crisis counseling; mobile app with crisis button
- **Accountability:** Track call answer times, crisis resolution rates, follow-up engagement
- **Timeline:** Immediate staffing increases; mobile app within 6 months
- **Supporting Organizations:** IAVA, NAMI, VFW

4. Promote Secure Firearm Storage

- **Solution:** Provide free gun locks and safes to veterans; educate about lethal means safety; partner with gun shops and ranges for distribution
- **Accountability:** Track distribution numbers, veteran education contacts
- **Timeline:** Immediate program launch
- **Supporting Organizations:** American Foundation for Suicide Prevention, VFW

5. Expand Peer Support Programs

- **Solution:** Hire more peer support specialists with lived experience; integrate peers into all mental health programs; provide training and certification
- **Accountability:** Track peer specialist hiring, veteran engagement with peers
- **Timeline:** Immediate hiring initiatives
- **Supporting Organizations:** IAVA, Team Rubicon, VFW

6. Implement Universal Suicide Risk Screening

- **Solution:** Screen all veterans at every VA appointment; use validated screening tools; ensure immediate intervention for high-risk veterans
- **Technology Integration:** Electronic screening integrated into EHR; AI flags high-risk patterns
- **Accountability:** Track screening rates, high-risk identification, intervention timeliness
- **Timeline:** Immediate implementation
- **Supporting Organizations:** American Foundation for Suicide Prevention, VA

7. Expand Telemental Health Services

- **Solution:** Ensure all veterans have access to mental health care via video; expand evening and weekend hours; reduce wait times to 48 hours for urgent needs
- **Technology Integration:** Mobile app for scheduling; secure video platform
- **Accountability:** Track telehealth utilization, wait times, patient satisfaction
- **Timeline:** Immediate expansion
- **Supporting Organizations:** American Telemedicine Association, IAVA

8. Create Veteran-Specific Inpatient Mental Health Units

- **Solution:** Establish inpatient units staffed by providers with veteran-specific training; create veteran-only environments; ensure adequate capacity
- **Accountability:** Track admission wait times, length of stay, readmission rates
- **Timeline:** Pilot units within 18 months
- **Supporting Organizations:** VFW, American Legion

9. Expand Family Support and Education

- **Solution:** Provide education to families about warning signs; offer family therapy; create caregiver support groups; provide respite care
- **Technology Integration:** Online family education modules; virtual support groups
- **Accountability:** Track family engagement, satisfaction, caregiver burden measures
- **Timeline:** Immediate program expansion
- **Supporting Organizations:** Elizabeth Dole Foundation, VFW

10. Integrate Mental Health into Primary Care

- **Solution:** Co-locate mental health providers in primary care clinics; train primary care providers in mental health screening; ensure warm handoffs
- **Accountability:** Track integration rates, screening rates, treatment engagement
- **Timeline:** Implementation within 12 months
- **Supporting Organizations:** American Psychological Association, VA

11. Expand Alternative and Complementary Therapies

- **Solution:** Offer yoga, meditation, acupuncture, art therapy, equine therapy; provide evidence-based complementary approaches
- **Accountability:** Track utilization, veteran satisfaction, symptom improvement
- **Timeline:** Pilot programs within 6 months
- **Supporting Organizations:** IAVA, VFW

12. Strengthen Transition Support

- **Solution:** Provide mental health screening and support during military-to-civilian transition; ensure continuity of care from DoD to VA; offer transition coaching
- **Technology Integration:** Mobile app for transitioning service members
- **Accountability:** Track transition screening rates, VA enrollment, treatment engagement
- **Timeline:** Immediate DoD-VA coordination improvements
- **Supporting Organizations:** IAVA, American Legion

SC-07 Specific Actions:

- Deploy telemental health to all rural counties
- Install VR PTSD systems at Florence and Myrtle Beach clinics
- Train local law enforcement in Crisis Intervention
- Establish peer support network across district
- Partner with local mental health providers for capacity

C. Substance Abuse Treatment and Recovery (10 Policies)

The Challenge: 11% of veterans have substance use disorders; 900,000 veterans struggle with alcohol abuse; veterans twice as likely to die from opioid overdose.

1. Expand Medication-Assisted Treatment (MAT)

- **Solution:** Increase availability of MAT for opioid use disorders (buprenorphine, methadone, naltrexone); train more providers; reduce stigma
- **Technology Integration:** Telemedicine for MAT follow-ups; mobile app for medication reminders
- **Accountability:** Track MAT availability, treatment retention, overdose rates
- **Timeline:** Immediate expansion
- **Supporting Organizations:** SAMHSA, American Society of Addiction Medicine

2. Integrate Substance Abuse and Mental Health Treatment

- **Solution:** Provide co-occurring disorder treatment; ensure all mental health providers trained in substance abuse; eliminate siloed services
- **Accountability:** Track integrated treatment rates, outcomes for co-occurring disorders
- **Timeline:** Integration within 12 months
- **Supporting Organizations:** SAMHSA, NAMI

3. Expand Residential Treatment Capacity

- **Solution:** Increase beds in VA residential substance abuse programs; reduce wait times; ensure adequate length of stay
- **Accountability:** Track wait times, bed utilization, completion rates, long-term sobriety
- **Timeline:** Capacity increases within 18 months
- **Supporting Organizations:** VFW, American Legion

4. Provide Peer Recovery Support

- **Solution:** Hire peer recovery specialists with lived experience in recovery; integrate into all substance abuse programs; provide ongoing support
- **Accountability:** Track peer specialist hiring, veteran engagement, recovery outcomes
- **Timeline:** Immediate hiring initiatives
- **Supporting Organizations:** Faces and Voices of Recovery, VFW

5. Expand Naloxone Distribution

- **Solution:** Provide free naloxone (Narcan) to all veterans at risk of opioid overdose; train veterans and families in administration; partner with community organizations
- **Accountability:** Track distribution numbers, overdose reversals, lives saved
- **Timeline:** Immediate program launch
- **Supporting Organizations:** SAMHSA, American Medical Association

6. Address Prescription Opioid Overuse

- **Solution:** Implement opioid prescribing guidelines; offer alternative pain management; taper high-dose patients safely; monitor prescription drug monitoring programs
- **Technology Integration:** AI flags high-risk prescribing patterns; automated alerts
- **Accountability:** Track opioid prescription rates, overdose rates, pain management outcomes
- **Timeline:** Immediate guideline implementation
- **Supporting Organizations:** CDC, American Pain Society

7. Expand Alternative Pain Management

- **Solution:** Offer non-opioid pain management including physical therapy, acupuncture, chiropractic care, cognitive behavioral therapy for pain
- **Accountability:** Track alternative therapy utilization, pain scores, opioid reduction
- **Timeline:** Immediate expansion
- **Supporting Organizations:** American Chronic Pain Association, VFW

8. Provide Family Support and Education

- **Solution:** Educate families about substance abuse; offer family therapy; create support groups; provide resources for families in crisis
- **Technology Integration:** Online family education; virtual support groups
- **Accountability:** Track family engagement, satisfaction, family functioning measures
- **Timeline:** Immediate program expansion
- **Supporting Organizations:** Al-Anon, Nar-Anon, VFW

9. Expand Telehealth for Substance Abuse Treatment

- **Solution:** Provide counseling and MAT via video; expand access to rural veterans; offer evening and weekend hours
- **Technology Integration:** Secure video platform; mobile app for support
- **Accountability:** Track telehealth utilization, treatment retention, outcomes
- **Timeline:** Immediate expansion
- **Supporting Organizations:** American Telemedicine Association, SAMHSA

10. Support Medical Cannabis Research

- **Solution:** Expand VA research on medical cannabis for PTSD, chronic pain, other conditions; remove barriers to research; follow evidence
- **Accountability:** Track research progress, findings, policy recommendations
- **Timeline:** Immediate research expansion
- **Supporting Organizations:** IAVA, American Legion

SC-07 Specific Actions:

- Expand MAT availability at Florence and Myrtle Beach clinics
- Deploy telehealth for substance abuse counseling to rural counties
- Distribute naloxone through mobile health units
- Partner with local substance abuse treatment providers
- Establish peer recovery support network

D. Streamlining VA Benefits and Improving Healthcare Access (10 Policies)

The Challenge: Despite improvements, claims processing still takes months; healthcare wait times vary widely; rural veterans face access barriers.

1. Accelerate AI-Assisted Claims Processing

- **Solution:** Implement automated document analysis, consistency checking, predictive analytics; maintain human decision-making with AI assistance
- **Technology Integration:** Full AI platform for claims processing
- **Accountability:** Track processing times, accuracy rates, appeal rates, veteran satisfaction
- **Timeline:** Full implementation within 18 months
- **Target:** 30-50% reduction in processing time

2. Simplify Claims Application Process

- **Solution:** Create user-friendly online application; provide step-by-step guidance; offer video tutorials; ensure mobile-friendly
- **Technology Integration:** Mobile app for claims submission; AI chatbot for questions
- **Accountability:** Track application completion rates, time to submit, user satisfaction
- **Timeline:** New platform within 12 months

3. Expand Veterans Service Officer (VSO) Support

- **Solution:** Increase funding for VSO positions; provide training and certification; ensure VSO availability in all counties
- **Accountability:** Track VSO-to-veteran ratios, claim success rates with VSO assistance
- **Timeline:** Immediate funding increases
- **Supporting Organizations:** VFW, American Legion, DAV

4. Reform Appeals Process

- **Solution:** Streamline appeals; reduce wait times; provide clear explanations of decisions; offer video hearings
- **Technology Integration:** Online appeals portal; video hearings via telehealth
- **Accountability:** Track appeals processing times, overturn rates, veteran satisfaction
- **Timeline:** Process improvements within 12 months

5. Expand Community Care Network

- **Solution:** Increase community provider participation; ensure adequate network in rural areas; streamline authorization process
- **Technology Integration:** Integrated scheduling; unified EHR with community providers
- **Accountability:** Track network adequacy, appointment availability, care coordination
- **Timeline:** Immediate network expansion
- **Supporting Organizations:** VFW, American Legion

6. Implement Same-Day Primary Care Access

- **Solution:** Ensure all veterans can see primary care provider same day for urgent needs; expand walk-in clinic hours; use telehealth for immediate access
- **Technology Integration:** Telehealth for same-day appointments
- **Accountability:** Track same-day access rates, wait times, patient satisfaction
- **Timeline:** Implementation within 6 months

7. Expand Specialty Care Access

- **Solution:** Increase specialty care capacity; reduce wait times; use telehealth for follow-ups; coordinate with community providers
- **Technology Integration:** Specialty telemedicine; hybrid care models
- **Accountability:** Track specialty wait times by service, patient satisfaction, outcomes
- **Timeline:** Immediate capacity increases

8. Improve Rural Healthcare Access

- **Solution:** Deploy mobile health units; expand telehealth; increase community care in rural areas; provide transportation assistance
- **Technology Integration:** Mobile units with telehealth; transportation coordination app
- **Accountability:** Track rural veteran access rates, satisfaction, health outcomes
- **Timeline:** Mobile units within 6 months
- **Supporting Organizations:** National Rural Health Association, VFW

9. Enhance Care Coordination

- **Solution:** Assign care coordinators to complex patients; ensure communication between providers; coordinate VA and community care
- **Technology Integration:** Unified EHR; care coordination platform
- **Accountability:** Track coordination quality, patient satisfaction, preventable hospitalizations
- **Timeline:** Implementation within 12 months

10. Expand Women Veterans Services

- **Solution:** Ensure all VA facilities have women's health providers; provide gender-specific services; eliminate barriers to care; allow direct scheduling for gynecology
- **Accountability:** Track women veteran enrollment, utilization, satisfaction
- **Timeline:** Immediate implementation (gynecology direct scheduling already implemented)
- **Supporting Organizations:** Service Women's Action Network, VFW

SC-07 Specific Actions:

- Deploy AI claims processing for SC-07 veterans
- Expand VSO presence in all 8 counties
- Increase community care providers in rural counties
- Deploy mobile health units monthly to each rural county
- Implement specialty telemedicine from Columbia to Florence/Myrtle Beach

E. Legal Protections and Support (5 Policies)

The Challenge: Veterans face employment discrimination, criminal justice issues, and legal barriers to benefits.

1. Strengthen Employment Discrimination Protections

- **Solution:** Enhance enforcement of USERRA (Uniformed Services Employment and Reemployment Rights Act); increase penalties for violations; provide legal assistance
- **Accountability:** Track USERRA complaints, resolution rates, penalties assessed
- **Timeline:** Immediate enforcement enhancement
- **Supporting Organizations:** IAVA, American Legion

2. Expand Veterans Treatment Courts

- **Solution:** Establish veterans treatment courts in all judicial districts; provide diversion programs; connect veterans to services; reduce incarceration
- **Accountability:** Track court establishment, veteran participation, recidivism rates
- **Timeline:** Expansion within 24 months
- **Supporting Organizations:** National Association of Drug Court Professionals, VFW

3. Provide Legal Assistance for Benefits Claims

- **Solution:** Expand free legal services for benefits appeals; train attorneys in VA law; ensure representation for complex cases
- **Accountability:** Track legal assistance availability, appeal success rates
- **Timeline:** Immediate expansion
- **Supporting Organizations:** National Veterans Legal Services Program, American Bar Association

4. Address Veteran Incarceration

- **Solution:** Provide reentry services for incarcerated veterans; ensure VA benefits upon release; connect to housing and employment; offer mentorship
- **Accountability:** Track veteran incarceration rates, reentry success, recidivism

- **Timeline:** Immediate program expansion
- **Supporting Organizations:** Veterans Justice Outreach, VFW

5. Protect Against Predatory Practices

- **Solution:** Strengthen protections against pension poaching, benefits scams, predatory lending; increase enforcement; provide education
- **Accountability:** Track complaints, enforcement actions, prosecutions
- **Timeline:** Immediate enforcement enhancement
- **Supporting Organizations:** Consumer Financial Protection Bureau, VFW

SC-07 Specific Actions:

- Establish veterans treatment court in Florence
- Expand legal assistance through local VSOs
- Partner with SC Bar Association for pro bono representation
- Provide reentry services at county detention centers

F. Recognition, Community Support, and Economic Opportunity (12 Policies)

The Challenge: Veterans face unemployment, underemployment, and lack of community recognition for their service.

1. Expand Job Training and Placement

- **Solution:** Increase funding for job training programs; partner with employers for apprenticeships; provide career counseling; ensure credentials transfer
- **Technology Integration:** Online job training; virtual career fairs
- **Accountability:** Track training completion, job placement, wage levels, retention
- **Timeline:** Immediate expansion
- **Supporting Organizations:** Hiring Our Heroes, VFW

2. Enhance GI Bill Benefits

- **Solution:** Expand GI Bill eligibility; increase housing allowances; cover more training programs; simplify application process
- **Accountability:** Track GI Bill utilization, completion rates, employment outcomes
- **Timeline:** Legislative changes within 12 months
- **Supporting Organizations:** Student Veterans of America, IAVA

3. Support Veteran Entrepreneurship

- **Solution:** Provide small business training; increase SBA loans to veteran-owned businesses; offer mentorship; reduce regulatory barriers
- **Accountability:** Track business starts, survival rates, revenue, employment created
- **Timeline:** Immediate program expansion
- **Supporting Organizations:** Veterans Business Outreach Centers, VFW

4. Expand Tax Incentives for Hiring Veterans

- **Solution:** Increase Work Opportunity Tax Credit for veteran hires; provide additional incentives for disabled veterans; simplify claiming process
- **Accountability:** Track veteran hiring rates, tax credit utilization, employment retention
- **Timeline:** Legislative changes within 12 months
- **Supporting Organizations:** U.S. Chamber of Commerce, VFW

5. Improve Credentialing and Licensing

- **Solution:** Ensure military training and experience count toward civilian credentials; streamline licensing for veterans; eliminate unnecessary barriers
- **Accountability:** Track credentialing success rates, time to licensure, employment outcomes
- **Timeline:** State-level advocacy immediate; federal legislation within 12 months
- **Supporting Organizations:** IAVA, American Legion

6. Expand Caregiver Support

- **Solution:** Increase stipends for family caregivers; expand eligibility; provide respite care; offer training and support groups
- **Accountability:** Track caregiver enrollment, satisfaction, burden measures, veteran outcomes
- **Timeline:** Immediate expansion
- **Supporting Organizations:** Elizabeth Dole Foundation, VFW

7. Enhance Community Integration Programs

- **Solution:** Fund community events honoring veterans; support veteran service organizations; create mentorship programs; build veteran community centers
- **Accountability:** Track program participation, veteran community engagement, satisfaction
- **Timeline:** Immediate funding increases
- **Supporting Organizations:** VFW, American Legion, Team Rubicon

8. Expand Volunteer Opportunities

- **Solution:** Connect veterans to volunteer opportunities; support veteran-led service projects; provide structure and purpose
- **Accountability:** Track volunteer participation, hours served, veteran satisfaction
- **Timeline:** Immediate program launch
- **Supporting Organizations:** Team Rubicon, The Mission Continues, VFW

9. Support Military Family Services

- **Solution:** Provide childcare assistance; offer spouse employment support; ensure educational opportunities for dependents; support military families
- **Accountability:** Track family service utilization, satisfaction, outcomes
- **Timeline:** Immediate expansion
- **Supporting Organizations:** Blue Star Families, VFW

10. Expand Transportation Assistance

- **Solution:** Provide transportation to VA appointments; partner with ride-sharing services; offer mileage reimbursement; ensure rural access
- **Technology Integration:** Transportation coordination app; automated scheduling
- **Accountability:** Track transportation utilization, appointment attendance, costs
- **Timeline:** Immediate expansion
- **Supporting Organizations:** DAV, VFW

11. Create Veteran Identification Cards

- **Solution:** Ensure all veterans have access to veteran ID cards; simplify application process; enable access to discounts and services
- **Accountability:** Track ID card issuance, utilization for benefits
- **Timeline:** Immediate process improvements
- **Supporting Organizations:** VFW, American Legion

12. Expand Burial Benefits and Cemetery Services

- **Solution:** Ensure adequate capacity at national cemeteries; expand burial benefits; provide headstones and markers; honor all veterans
- **Accountability:** Track cemetery capacity, burial wait times, family satisfaction
- **Timeline:** Ongoing capacity planning
- **Supporting Organizations:** VFW, American Legion

SC-07 Specific Actions:

- Partner with Florence-Darlington Technical College and Horry-Georgetown Technical College for job training
 - Establish veteran entrepreneurship center in Florence
 - Expand caregiver support services across district
 - Create transportation assistance program for rural veterans
 - Support VSO chapters in all 8 counties
-

CHAPTER 6: IMPLEMENTATION ROADMAP

Immediate Actions (First 100 Days)

I will request assignment to the House of Representatives Committee on Veterans affairs.

Priority 1: Accountability and Transparency

- Establish real-time public dashboard for VA performance metrics
- Create SC-07 Veteran Advisory Board
- Implement monthly reporting to Congress
- Launch whistleblower protection enhancements

Priority 2: Technology Quick Wins

- Expand telehealth capacity at Florence and Myrtle Beach clinics
- Deploy mobile health units to rural counties
- Distribute tablets to 1,000 veterans without smartphones
- Launch comprehensive health management mobile app

Priority 3: Crisis Services

- Increase Veterans Crisis Line staffing
- Expand mobile crisis teams
- Implement universal suicide risk screening
- Distribute naloxone to at-risk veterans

Priority 4: Claims Processing

- Implement AI-assisted document analysis
- Expand VSO support in all SC-07 counties
- Simplify online claims application
- Reduce processing time targets by 25%

Short-Term Goals (First Year)

Healthcare Access:

- Deploy VR PTSD treatment systems
- Implement remote patient monitoring (2,000 veterans)
- Launch specialty telemedicine
- Expand community care network in rural counties

Benefits Processing:

- Full AI-assisted claims processing implementation
- Reform appeals process
- Achieve 30-50% reduction in processing times
- Reduce backlog by additional 30%

Mental Health:

- Comprehensive staffing review complete
- Expand evidence-based PTSD treatment
- Integrate mental health into primary care
- Launch peer support network

Substance Abuse:

- Expand MAT availability
- Increase residential treatment capacity
- Integrate substance abuse and mental health treatment
- Deploy telehealth for substance abuse counseling

Economic Opportunity:

- Expand job training partnerships
- Launch veteran entrepreneurship center
- Increase tax incentives for veteran hiring
- Improve credentialing and licensing

Long-Term Vision (2-5 Years)

Technology Transformation:

- At-home VR therapy widely available
- Remote monitoring for 5,000+ SC-07 veterans
- 50% of appointments via telehealth
- Unified call center operational
- Cloud-based IT infrastructure complete

Systemic Reform:

- Centralized operations fully implemented
- Unified electronic health records across VA and community providers
- Predictive analytics preventing crises
- Zero veteran homelessness in SC-07
- Veteran suicide rate reduced by 30%

Cultural Change:

- Military-grade accountability standard practice
 - Transparency and veteran input routine
 - Technology adoption universal
 - Veteran satisfaction 85%+
 - SC-07 model replicated nationwide
-

PART III: SC-07 SPECIFIC IMPLEMENTATION

CHAPTER 7: VETERANS AND LOCAL IMPLEMENTATION

District Overview

South Carolina's 7th Congressional District is home to **48,959 veterans** representing:

- **7.8%** of the district's population
 - **14.2%** of all South Carolina veterans
-

- Higher concentration than national average (7.8% vs. 6.1%)

Geographic Composition

8 Counties: Chesterfield, Darlington, Dillon, Florence, Georgetown, Horry, Marion, Marlboro

Urban Centers:

- Florence (population 39,899)
- Myrtle Beach (population 35,682)

Rural Counties:

- Dillon (population 30,584)
- Marion (population 30,666)
- Marlboro (population 26,667)
- Chesterfield (population 43,273)

Veteran Service Periods in SC-07

- **Vietnam Era:** 21,149 veterans (43.2%)
- **Gulf War (1990s):** 8,242 veterans (16.8%)
- **Gulf War (2001+):** 7,229 veterans (14.8%)
- **Peacetime:** 12,339 veterans (25.2%)

Demographics:

- **Male veterans:** 43,889 (89.6%)
- **Female veterans:** 5,070 (10.4%)

Socioeconomic Context

District Demographics:

- Total population: 794,163
- Median household income: \$58,573
- Poverty rate: 16.6%
- Median age: 42.3 years

Veteran Disability:

- **29.4%** of SC veterans have a service-connected disability
- Estimated **14,400+ SC-07 veterans** with disabilities

Healthcare Access Challenges

Current VA Facilities:

- Florence VA Clinic (primary care, limited specialty)
- Myrtle Beach VA Clinic (primary care, limited specialty)
- Columbia VA Medical Center (60-100+ miles for specialty care)

Rural County Challenges:

- Limited local healthcare providers
- Transportation barriers
- Internet connectivity issues
- Provider shortages

Implementation Priorities for SC-07

Technology Deployment:

- Telemedicine to all 8 counties
- Mobile health units rotating monthly
- Remote monitoring for chronic conditions
- VR PTSD treatment at Florence and Myrtle Beach

Community Partnerships:

- McLeod Health (Florence, Dillon, Darlington)
- Tidelands Health (Georgetown, Horry)
- Rural health clinics and FQHCs
- Technical colleges for job training

VSO Support:

- Expand VSO presence in all counties
- Provide training and resources
- Ensure claims assistance availability
- Coordinate services across organizations

Transportation:

- Coordinate ride-sharing for VA appointments
- Provide mileage reimbursement
- Partner with local transportation services

- Use mobile units to reduce travel needs

Success Metrics for SC-07

Access:

- 90%+ of SC-07 veterans have telehealth access
- Mobile health unit visits all rural counties monthly
- Wait times for primary care <7 days
- Wait times for specialty care <30 days
- Wait times for mental health <48 hours

Quality:

- Veteran satisfaction 85%+
- Claims processing time reduced 30-50%
- Preventable hospitalizations reduced 20-30%
- Suicide rate reduced 30%
- Homelessness eliminated

Engagement:

- 50%+ of veterans using mobile health apps
- 5,000+ veterans in remote monitoring
- 100%+ veterans in VR PTSD treatment
- VSO assistance available in all counties
- Veteran Advisory Board active and engaged

CONCLUSION

A Commitment to Those Who Served

America's veterans answered the call to serve our nation. They put their lives on the line, left their families, and sacrificed in ways most Americans will never fully understand. In return, we made them a promise: we will take care of you when you come home.

For too long, we have broken that promise. The VA's systemic failures—from the 2014 Phoenix scandal to the 2025 workforce crisis—represent a betrayal of our most fundamental obligation.

Veterans have died waiting for care. They've been denied benefits they earned. They've struggled with homelessness, suicide, and addiction while the system that was supposed to help them failed.

This ends now.

John Vincent's Commitment

As a 20-year Navy veteran and Command Master Chief, John Vincent knows what it means to serve. He knows the sacrifices veterans and their families make. He knows the challenges of transitioning to civilian life. And he knows that excuses don't cut it when lives are on the line.

John Vincent will bring military-grade accountability to the VA:

- **No more bonuses for failure**
- **No more falsified records**
- **No more excuses**
- **No more broken promises**

He will leverage 21st-century technology to transform veteran care:

- **Telemedicine bringing specialists to rural homes**
- **AI processing claims in days, not months**
- **VR therapy for PTSD that actually works**
- **Mobile health apps providing 24/7 support**

And he will ensure every SC-07 veteran gets the care and benefits they've earned:

- **48,959 veterans in SC-07 deserve nothing less**
- **Rural veterans in Dillon, Marion, Marlboro, Chesterfield will have access**
- **Every claim will be processed fairly and quickly**
- **Every veteran will be treated with dignity and respect**

The Path Forward

This backgrounder outlines a comprehensive, achievable agenda to transform veteran care. It's built on:

- **Evidence:** Proven solutions supported by leading veteran organizations
- **Technology:** Innovations already being piloted by the VA
- **Accountability:** Military standards applied to civilian bureaucracy
- **Compassion:** Recognition that behind every statistic is a veteran who served

The investment required—\$43.7 million for SC-07 over 5 years—will return \$50 million in savings and immeasurable benefits in improved health, reduced suffering, and kept promises.

A Call to Action

Veterans didn't quit when the mission got hard. They didn't make excuses when resources were limited. They didn't falsify reports when the truth was uncomfortable. They did their jobs, accomplished their missions, and came home expecting America to keep its promises.

It's time we did the same.

John Vincent asks for your vote not because he's a veteran, but because he has the experience, the commitment, and the plan to finally fix a broken system. He's led large teams under pressure. He's maintained operational readiness with limited resources. He's held people accountable for mission success.

He'll do the same for SC-07's veterans.

The Bottom Line

Every veteran in South Carolina's 7th District—all 48,959 of them—deserves:

- **Timely access to quality healthcare**
- **Fair and fast processing of benefits claims**
- **Mental health support when they need it**
- **Help with homelessness, addiction, and transition challenges**
- **Recognition and respect for their service**

John Vincent will make sure they get it. No excuses. No exceptions. That's his commitment, and that's his promise.

Because a promise made to those who served must be a promise kept.

SOURCES AND REFERENCES

Government Sources

- U.S. Department of Veterans Affairs (VA.gov)
- VA Office of Inspector General Reports

- Government Accountability Office (GAO) Reports
- Congressional Research Service
- U.S. Census Bureau
- Department of Housing and Urban Development
- Substance Abuse and Mental Health Services Administration (SAMHSA)
- Centers for Disease Control and Prevention (CDC)

Veteran Advocacy Organizations

- Veterans of Foreign Wars (VFW)
- American Legion
- Disabled American Veterans (DAV)
- Iraq and Afghanistan Veterans of America (IAVA)
- Paralyzed Veterans of America
- Vietnam Veterans of America
- Wounded Warrior Project
- Team Rubicon
- The Mission Continues
- Student Veterans of America

Research and Data Organizations

- RAND Corporation
- National Coalition for Homeless Veterans
- American Foundation for Suicide Prevention
- National Alliance on Mental Illness (NAMI)
- Pew Research Center

News and Investigative Sources

- Washington Post (2025 VA workforce reporting)
- New York Times (Federal workforce analysis)
- CNN (2014 Phoenix scandal reporting)
- ProPublica (VA research disruption reporting)

Academic and Medical Sources

- American Psychological Association
- American Medical Association

- National Institutes of Health
 - VA Health Systems Research
-

Prepared by John Vincent for Congress Campaign South Carolina's 7th Congressional

Contact: policy@vincentforcongress.com

Last Updated: Feb 19, 2026

This backgrounder represents John Vincent's comprehensive policy agenda for veterans issues. It is a living document that will be updated as new information becomes available and as policies evolve. Feedback from veterans, service organizations, and constituents is welcomed and encouraged.